



Contact & Financial calendar

Contact

Barry Callebaut head office
Barry Callebaut AG
West-Park, Pfingstweidstrasse 60
8005 Zurich, Switzerland
Phone +41 43 204 04 04
Fax +41 43 204 04 00
www.barry-callebaut.com

Investor Relations

Evelyn Nassar
Head of Investor Relations
Phone +41 43 204 04 23
Fax +41 43 204 04 19
investorrelations@barry-callebaut.com

Media

Björn Emde
Head of Media Relations
Phone +41 43 204 03 26
Fax +41 43 204 04 00
media@barry-callebaut.com

Address changes

ShareCommServices AG
Europastrasse 29
8152 Glattbrugg, Switzerland
Phone +41 44 809 58 52
Fax +41 44 809 58 59

Financial calendar

December 9, 2015
Annual General Meeting of Shareholders
2014/15, Zurich

January 20, 2016
3-month key sales figures 2015/16

April 6, 2016
Half-year results 2015/16, Zurich

July 7, 2016
9-month key sales figures 2015/16

November 2, 2016
Full-year results 2015/16, Zurich

December 7, 2016
Annual General Meeting of Shareholders
2015/16, Zurich

Forward-looking statement

Certain statements in this Letter to Investors regarding the business of the Barry Callebaut Group are of a forward-looking nature and are therefore based on management's current assumptions about future developments. Such forward-looking statements are intended to be identified by words such as "believe", "estimate", "intend", "may", "will", "expect", "project" and similar expressions as they relate to the company. Forward-looking statements involve certain risks and uncertainties because they relate to future events. Actual results may vary materially from those targeted, expected or projected due to several factors. The factors that may affect the Barry Callebaut Group's future financial results are discussed in the Annual Report 2014/15. Such factors are, among others, general economic conditions, foreign exchange fluctuations, competitive product and pricing pressures, as well as changes in tax regimes and regulatory developments. The reader is cautioned to not unduly rely on these forward-looking statements. The Barry Callebaut Group does not undertake to publish any update or revision of any forward-looking statements.

Impressum

Publisher
Barry Callebaut AG
West-Park
Pfingstweidstrasse 60
8005 Zurich
Switzerland

Concept
Source Associates,
Zurich, Switzerland

Photography
Fabian Haefeli
Zurich, Switzerland

Jos Schmid
Zurich, Switzerland

Prepress
Linkgroup AG,
Zurich, Switzerland